## Message Text

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PAGE 01 NAIROB 02335 091433Z

43

ACTION XMB-04

INFO OCT-01 AF-06 ISO-00 AID-05 CIAE-00 COME-00 EB-07

FRB-03 INR-07 NSAE-00 USIA-06 TRSE-00 OPIC-03 SP-02

CIEP-01 LAB-04 SIL-01 OMB-01 CAB-02 DODE-00 DOTE-00

FAA-00 /053 W

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R 091404Z MAR 76 FM AMEMBASSY NAIROBI TO SECSTATE WASHDC 8250 INFO AMEMBASSY DAR ES SALAAM

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PASS EXIMBANK

E.O. 11652: N/A

TAGS: EAIR, EXIM, KE, UG, TZ

SUBJECT: MANAGEMENT CONTRACT FOR EAST AFRICAN AIRWAYS

REF NAIROBI 2185

1. SUMMARY. QUESTION OF MANAGEMENT CONTRACT FOR EAST AFRICAN AIRWAYS, JOINTLY OWNED BY GOVERNMENTS OF KENYA, UGANDA, AND TANZANIA, REMAINS UNSETTLED. EASTERN AIRLINES SEEMS DETERMINED TO WITHDRAW, WHILE TWA HAS APPARENTLY LOST INTEREST. ALL THREE GOVERNMENTS SEEM ANXIOUS TO HAVE AN AMERICAN AIRLINE CONTINUE WITH ASSISTANCE, AND EMBASSY BELIEVES IT IS IN U.S. INTEREST TO SUPPORT THIS DESIRE. END SUMMARY.

2. IN CALL ON AMBASSADOR MARCH 5, CAPT. ROBERT RIVENBARK, TECHNICAL DIRECTOR AND OPERATIONS DIRECTOR, EAST AFRICAN AIRWAYS, SAID TWA HAS DECIDED NOT TO ACCEPT THE MANAGEMENT CONTRACT WITH EAA. REASON, ACCORDING TO RIVENBARK, IDENTICAL TO THAT GIVEN BY EASTERN FOR BOWING OUT AS OF JUNE 30, 1976: INABILITY TO SPARE HUMAN RESOURCES WITH LIMITED OFFICIAL USE

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PAGE 02 NAIROB 02335 091433Z

PROBLEMS AT HOME (USA). RIVENBARK SAID EAA HAD CONTACTED,

WITH EQUALLY NEGATIVE RESULTS, AMERICAN, NATIONAL, CONTINENTAL, NORTHWESTERN, AND BRANIFF.

- 3. RIVENBARK STATED EAA IS NOW LOOKING AT NON-AMERICAN AIRLINES BUT MAY HAVE TO HIRE EXPATRIATE PERSONNEL ON OPEN MARKET. PAN AMERICAN IS NOT RPT NOT A POSSIBILITY BECAUSE IT COMPETES WITH EAA. HE PORTRAYED EASTERN'S DECISION TO LEAVE AS IRREVOCABLE.
- 4. ON MARCH 8, AMBASSADOR RECEIVED FOLLOW-UP VISIT BY ARNOLD B. KILEWO, CHAIRMAN, EAST AFRICAN AIRWAYS CORPORATION, ACCOMPANIED BY RIVENBARK. KILEWO RELAYED EXTREME CONCERN OF ALL THREE GOVERNMENTS OF EAST AFRICAN COMMUNITY (KENYA, UGANDA, AND TANZANIA) OVER NEED FOR MORE TIME TO CONSOLIDATE ACHIEVEMENTS OF LAST THREE YEARS UNDER EASTERN'S MANAGEMENT. KILEWO URGENTLY REQUESTED AMBASSADOR FOR SUPPORT IN GETTING EASTERN TO EXTEND CONTRACT FOR AT LEAST ON EYEAR BEYOND PRESENT EXPIRY DATE OF JUNE 30, 1976. IF EASTERN REMAINS ADAMANT, THEN KILEWO STRESSED DESIRABILITY OF SOME OTHER AMERICAN AIRLINE TAKING OVER FOR ABOUT THREE YEARS.
- 5. AMBASSADOR SAID HE UNDERSTOOD NATURE OF PROBLEM AND PROMISED SUPPORT, POINTING OUT THAT U.S. RELATIONS WITH ALL THREE COUNTRIES ARE AFFECTED BY ISSUE. HE ADDED THAT BEST EFFORT BY USG REQUIRED IF WE ARE NOT TO LET THESE COUNTRIES DOWN.
- 6. ACTION REQUESTED. PLEASE TAKE APPROPRIATE ACTION AND INFORM WHETHER DEPARTMENT WOULD CONSIDER IT USEFUL FOR AMBASSADOR TO COMMUNICATE DIRECTLY WITH LAURANCE ROCKEFELLER, MAJOR SHAREHOLDER IN EASTERN WHOM AMBASSADOR KNOWS, TO EXPLORE WHETHER EASTERN MIGHT RECONSIDER INTENTION TO WITHDRAW.
- 7. COMMENT. WHILE ACCEPTING RIVENBARK'S STATEMENT THAT PRINCIPAL REASON WHY EASTERN HAS LOST INTEREST IS THAT HIGHLY QUALIFIED PERSONNEL NOW STATIONED KENYA ARE NEEDED IN FLORIDA, WE BELIEVE SMALL FEE RECEIVED BY EASTERN, REPORTEDLY \$100,000 OVER EXPENSES, WAS ALSO LIMITED OFFICIAL USE

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PAGE 03 NAIROB 02335 091433Z

FACTOR IN DETERMINING OPERATION AS MARGINAL IN EYES OF EASTERN BOARD. EMBASSY HAS REPORTED PREVIOUSLY THAT CONSTANT BICKERING AND HOLDUPS IN CASH FLOW AMONG REGIONAL OFFICES OF THREE UNEASY EAC PARTNERS ALSO LED TO DISENCHANTMENT. NONETHELESS, EARNINGS AND ECONOMIC HEALTH OF AIRLINE SEEM TO HAVE IMPROVED STEADILY WITH EASTERN'S HELP, AND FEE IS DEFINITELY NEGOTIABLE. FYI, IN DISCUSSING THIS OPPORTUNITY WITH VARIOUS AMERICAN

AIRLINES, DEPARTMENT SHOULD KNOW THAT EASTERN DOES NOT WANT ITS INTENTIONS TO LEAVE EAA PUBLICIZED BECAUSE THIS MIGHT IMPAIR EASTERN'S CONTINUING EFFECTIVEESS AS EAA MANAGER BETWEEN NOW AND JUNE.

DECONTROL 3/9/77 MARSHALL

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## Message Attributes

Automatic Decaptioning: X Capture Date: 01 JAN 1994 Channel Indicators: n/a

**Current Classification: UNCLASSIFIED** 

Concepts: MANAGEMENT, CONTRACTS, NEGOTIATIONS

Control Number: n/a Copy: SINGLE Draft Date: 09 MAR 1976 Decaption Date: 01 JAN 1960 Decaption Note: Disposition Action: RELEASED Disposition Action: RELEASED
Disposition Approved on Date:
Disposition Authority: ShawDG
Disposition Case Number: n/a
Disposition Comment: 25 YEAR REVIEW
Disposition Date: 28 MAY 2004
Disposition Event:
Disposition History: n/a
Disposition Reason:
Disposition Remarks:
Document Number: 1976NAIROB02335

Document Number: 1976NAIROB02335 Document Source: CORE Document Unique ID: 00

Drafter: n/a Enclosure: n/a Executive Order: N/A Errors: N/A

Film Number: D760089-0223

From: NAIROBI

Handling Restrictions: n/a

Image Path:

Legacy Key: link1976/newtext/t19760380/aaaacspv.tel Line Count: 122 Locator: TEXT ON-LINE, ON MICROFILM

Office: ACTION XMB Original Classification: LIMITED OFFICIAL USE

Original Handling Restrictions: n/a Original Previous Classification: n/a Original Previous Handling Restrictions: n/a

Page Count: 3

Previous Channel Indicators: n/a
Previous Classification: LIMITED OFFICIAL USE

Previous Classification: Limited Official Previous Handling Restrictions: n/a Reference: 76 NAIROBI 2185
Review Action: RELEASED, APPROVED Review Authority: ShawDG

Review Comment: n/a Review Content Flags: Review Date: 23 JUN 2004

**Review Event:** 

Review Exemptions: n/a
Review History: RELEASED <23 JUN 2004 by BoyleJA>; APPROVED <15 OCT 2004 by ShawDG>

**Review Markings:** 

Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 04 MÁY 2006

**Review Media Identifier:** Review Referrals: n/a Review Release Date: n/a Review Release Event: n/a **Review Transfer Date:** Review Withdrawn Fields: n/a

Secure: OPEN Status: NATIVE

Subject: MANAGEMENT CONTRACT FOR EAST AFRICAN AIRWAYS

TAGS: EAIR, AMGT, KE, UG, TZ, EASTERN AIRLINES, TWA, EAST AFRICAN AIRWAYS To: STATE

Markings: Margaret P. Grafeld Declassified/Released US Department of State EO Systematic Review 04 MAY 2006